



Circumstances

No Talent No Owner Mindset Sellers Market

No Capital Low Barrier Service Business Scalling



Best Practices



- Profit sharing: Patagonia
- ESOP: Prezi, Telekom
- Partnership: BCG, Big4, law firms
- Employee owned corporation: Chroma
- Cooperative: Cheque Dejeuner
- Platform cooperativism

Self-Management #Teal #Holacracy Reinventing Organizations

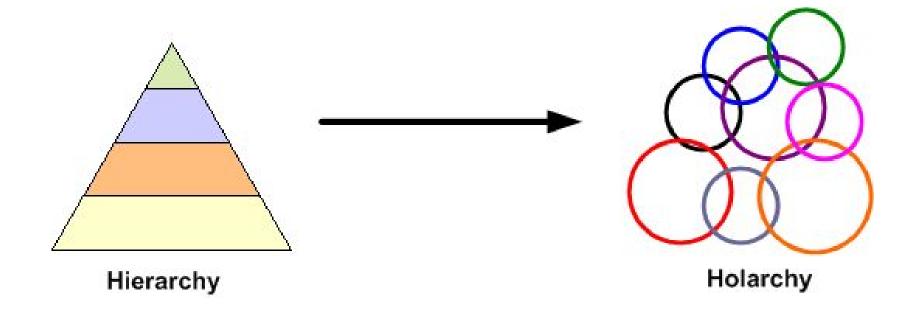
Patagonia Valve **Power Plants** Hospitals



Secret Sauce

Holacracy





Holacracy





Flexible Organizational Structure

With clear roles and accountabilities



New Meeting Format

Geared toward action and eliminating over-analysis



More Autonomy to Teams and Individuals

For individuals to solve issues themselves and cut through bureaucracy



Unique Decisionmaking Process

To continuously evolve the organization's structure.



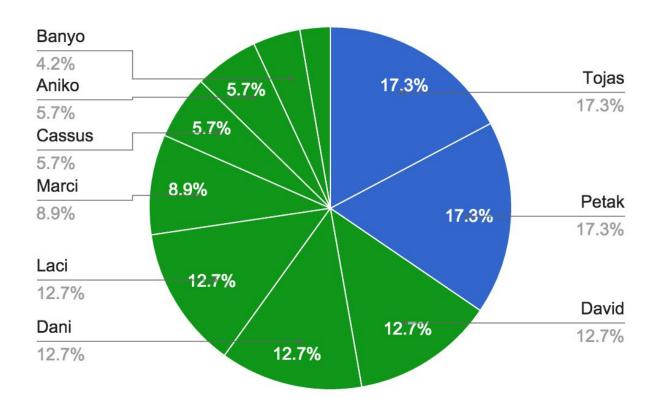
Market Salary, monthly

- 80% paid
- 20% invested

Shares

- In proportion of the monthly investment
- Cumulative
- Interest rate







Results











SMARTWARE.TECH



Platform Cooperativism