

That Was Then, This Is Now...

Media Hungary 2017

10-steps from data deluge to profit power: Our Roadmap to PROFIT

Internet Hungary 2017

- Are we ready for the 10 steps?
- How to get there
- "News from the world"

| | Big Data Readiness Form | 7 |
|----------------|--|---------|
| AREA | Components | % Agree |
| Strategy | Our main focus is proactive business development, through organic growth | |
| | Executive Management strongly supports intelligent use of data to build a business advantage | |
| | A portion of our budget, people and time are already allocated to exploring Big Data or similar areas | |
| Organization | We are willing to appoint a full time project manager for Big Data, today | |
| | We are in the people / services business, dealing with a lot of clients | |
| | Our company can allocate resources in bottleneck areas if needed (e.g. HR) | |
| Infrastructure | We already have, and use, database analytics or CRM | |
| | We have dedicated people and IT for proactive data analytics (in addition to reporting / MIS) | |
| | We have business building (sales, marketing, etc.) processes written down and we all follow them | |
| Process | We know where all our data come from, how fresh and how reliable it is | |
| | We agree we have to do data cleansing and deduplication before starting any Big Data activities | |
| | Our Management will allow us to quickly change our processes if suggested by findings from data insights | |

- Create inventory of existing data-types (classification parameters) for clients and prospects
- 2. Define full data-type inventory; identify gaps in existing inventory
- Derive (define / test) most important data-types → are they available or in the "gaps"?
- 4. Can we fill the gaps if needed, on our own? How?
- 5. If not, who can provide information? How can we cooperate with them?
- 6. What parts of our available data can we monetize? How? To whom?
- Build "Top5" predictive tests with available information and hypotheses for the results
- Define product / process / etc. changes based on results. Extend depth and breath of tests ("Next5")
- 9. Operationalize new approach with Ops / IT / HR / other changes
- Start anywhere, but start TODAY → fill out "Big Data Readiness" form for free evaluation of your capabilities

Sandy Vaci - Self Introduction

Business: 35 years in 50 countries on 4 continents

Personal: **40** years with **1** person through **23** moves



www.sandyvaci.com sandy@sandyvaci.com

















Present

Past









Projects















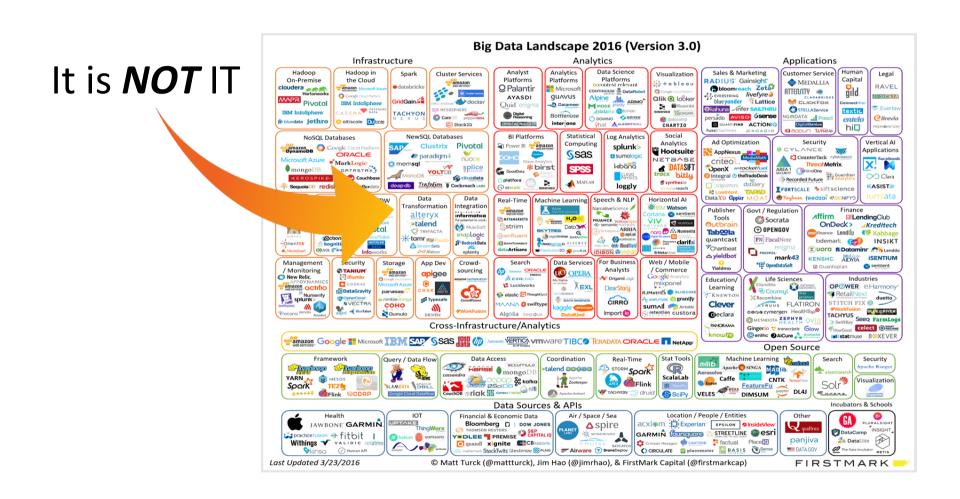




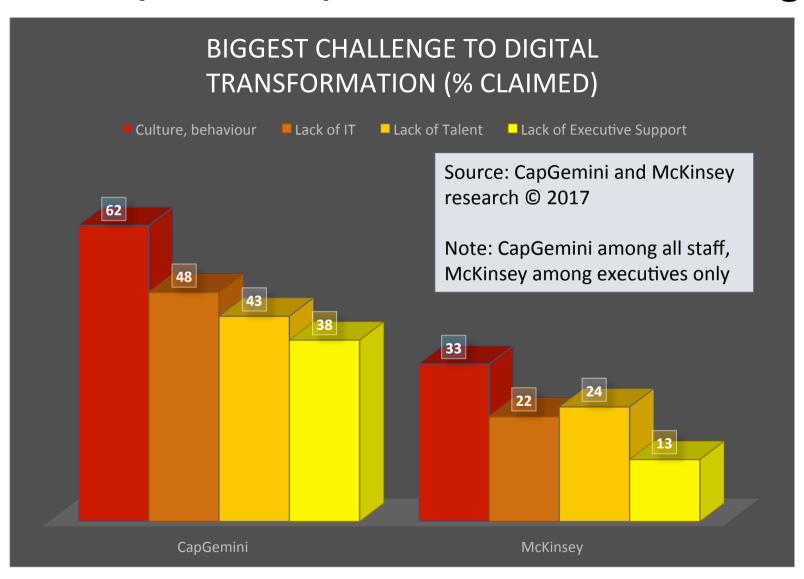




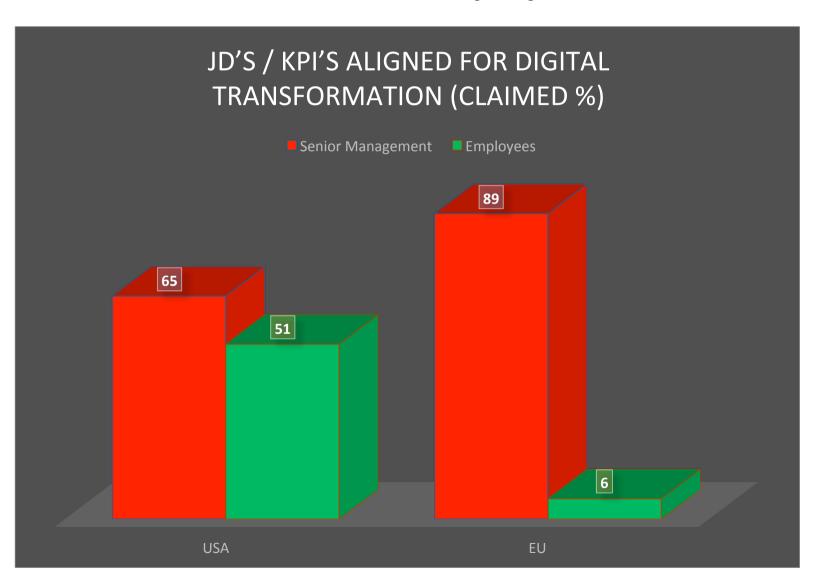
Where is the Bottleneck?



Culture / Attitude / Behaviour is the Challenge



Significant Gaps Between USA / Europe and Executives / Employees



Key Success Factors – Experience Based

1) Business context

- Organic growth strategy
- Large **customer** base with **direct** contact through **multi-channels**

2) Organizational culture

- Executive support
- Employee support

3) Limitation awareness

- Filters, biases
- First degree correlation only



Self Assessment for "Digital Readiness"

- Test for business context and organizational culture
- Predict readiness and probability of success
- Indicate best way to get there



Big Data Readiness Form

| AREA | Components | % Agree |
|----------------|---|---------|
| Strategy | Our main focus is proactive business development, through organic growth | |
| | Executive Management strongly supports intelligent use of data to build a business advantage | |
| | A portion of our budget, people and time are already allocated to exploring Big Data or similar | |
| Organization | We are willing to appoint a full time project manager for Big Data, today | |
| | We are in the people / services business, dealing with a lot of clients via multi-channels | |
| | Our company can allocate resources in bottleneck areas if needed (e.g. HR) | |
| Infrastructure | We already have, and use, database analytics or CRM | |
| | We have dedicated people and IT for proactive data analytics (in addition to reporting / MIS) | |
| | We have business building (sales, marketing, etc.) processes written down and followed | |
| Process | We know where all our data come from, how fresh and how reliable it is | |
| | We agree we have to do data cleansing and deduplication before starting any Big Data activities | |
| | Management will agree to change our processes if suggested by findings from data insights | |

Illustration #1 - FMCG

| AREA | Components | OK? | | |
|----------------|---|-----|--|--|
| Strategy | Our main focus is proactive business development, through organic growth | | | |
| | Executive Management strongly supports intelligent use of data to build a business advantage | | | |
| | A portion of our budget, people and time are already allocated to exploring Big Data or similar | | | |
| Organization | We are willing to appoint a full time project manager for Big Data, today | | | |
| | We are in the people / services business, dealing with a lot of clients via multi-channels | | | |
| | Our company can allocate resources in bottleneck areas if needed (e.g. HR) | | | |
| Infrastructure | We already have, and use, database analytics or CRM | | | |
| | We have dedicated people and IT for proactive data analytics (in addition to reporting / MIS) | | | |
| | We have business building (sales, marketing, etc.) processes written down and followed | | | |
| Process | We know where all our data come from, how fresh and how reliable it is | | | |
| | We agree we have to do data cleansing and deduplication before starting any Big Data activities | | | |
| | Management will agree to change our processes if suggested by findings from data insights | | | |

- 1. Business context is missing, ground level support is OK
- 2. Build knowledge of end customer via multi-channel reach
- 3. Use digital approach to integrate new businesses
- 4. Not ready for core business CRM / Big Data / etc. implementation

Illustration #2 - Telco

| AREA | Components | OK? |
|----------------|---|-----|
| Strategy | Our main focus is proactive business development, through organic growth | |
| | Executive Management strongly supports intelligent use of data to build a business advantage | |
| | A portion of our budget, people and time are already allocated to exploring Big Data or similar | |
| Organization | We are willing to appoint a full time project manager for Big Data, today | |
| | We are in the people / services business, dealing with a lot of clients via multi-channels | |
| | Our company can allocate resources in bottleneck areas if needed (e.g. HR) | |
| Infrastructure | We already have, and use, database analytics or CRM | |
| | We have dedicated people and IT for proactive data analytics (in addition to reporting / MIS) | |
| | We have business building (sales, marketing, etc.) processes written down and followed | |
| Process | We know where all our data come from, how fresh and how reliable it is | |
| | We agree we have to do data cleansing and deduplication before starting any Big Data activities | |
| | Management will agree to change our processes if suggested by findings from data insights | |

- 1. Wants to build business but Management not sure about Big Data's help
- 2. Basics are OK but staff also not convinced to do the hard work
- 3. Need education process at all levels before business case and project start
- 4. Ready to embrace digital future only after enterprise change program

Illustration #3 - B2B

| AREA | Components | OK? | | |
|----------------|---|-----|--|--|
| Strategy | Our main focus is proactive business development, through organic growth | | | |
| | Executive Management strongly supports intelligent use of data to build a business advantage | | | |
| | A portion of our budget, people and time are already allocated to exploring Big Data or similar | | | |
| Organization | We are willing to appoint a full time project manager for Big Data, today | | | |
| | We are in the people / services business, dealing with a lot of clients via multi-channels | | | |
| | Our company can allocate resources in bottleneck areas if needed (e.g. HR) | | | |
| Infrastructure | We already have, and use, database analytics or CRM | | | |
| | We have dedicated people and IT for proactive data analytics (in addition to reporting / MIS) | | | |
| | We have business building (sales, marketing, etc.) processes written down and followed | | | |
| Process | We know where all our data come from, how fresh and how reliable it is | | | |
| | We agree we have to do data cleansing and deduplication before starting any Big Data activities | | | |
| | Management will agree to change our processes if suggested by findings from data insights | | | |

- 1. Strong support at all levels for digital transformation
- 2. Lack of infrastructure no problem but will need to define processes
- 3. Beware of potential overpromise of project benefits scrutinize business case
- 4. Ready to move forward, today

Case Study Summary

| Company | # of GREEN | # of RED |
|------------|------------|----------|
| #1 - FMCG | 6 | 2 |
| #2 - Telco | 5 | 3 |
| #3 – B2B | 4 | 4 |

Case Study Summary

| Company | # of GREEN | # of RED | OK??? |
|------------|------------|----------|-------|
| #1 - FMCG | 6 | 2 | NO |
| #2 - Telco | 5 | 3 | MAYBE |
| #3 – B2B | 4 | 4 | YES |

Case Study Summary

| Company | # of GREEN | # of RED | OK??? | Direction |
|------------|------------|----------|-------|--|
| #1 - FMCG | 6 | 2 | NO | Do basics first Focus on right issue Avoid "fashions" |
| #2 - Telco | 5 | 3 | MAYBE | Education needed at all levels Change program first, Big Data second Business case would not be believed today |
| #3 – B2B | 4 | 4 | YES | Ready to go Will need to build infrastructure Beware of overpromise |

Special Offer



- 1. Fill out your self assessment questionnaire and drop it off for Sandy
- 2. Or scan it in and send it to sandy@sandyvaci.com
- 3. You can also get an electronic version by e-mail request to the same address
- 4. You'll get a "no strings attached" free evaluation within one week
- 5. You'll also get the reference "minimum value needed" for each category

Limitation Awareness - Boston

Beware of hidden filters and biases!



Limitation Awareness – Washington DC



Beware of more than 1st degree correlation!



Recap

To grow and nurture your data (be ready for the 10 steps to generate profit):

- 1) Business context
 - Organic growth strategy
 - Large customer base with direct contact through multi-channels
- 2) Organizational culture
 - Executive support
 - Employee support
- 3) Limitation awareness
 - Filters, biases
 - First degree correlation only



